

PATH CITED Additional Information

Applicant
Organization Name Ventura County Health Care Agency

Point of
Contact Name Deanna Handel

Point of
Contact Title Director, Complex Care Coordination and Systems Integration

Point of
Contact
Telephone
Number (805) 339-1120

Point of
Contact Email deanna.handel@ventura.org
Address

Entity Type County, city and local government agency

Original
Submission ID 5403870333023043352

Are you re-
submitting a
signature
page of an
existing
contract or
letter of
intent? No

Are you
updating your
budget? No

Milestones	Milestone	Funding Amount	Metric	Anticipated Date
	Board letter to authorize positions for the new aging/LTC ECM VCAAA staff posted through the HR recruitment process	109561.31	Completed Board Letter	2023-06-30
	Develop crosswalk matrix to identify	109561.31	Crosswalk	2023-06-30

overlapping/exclusionary programs			
Develop universal assessment to aid in population of focus assignment at intake	109561.31	Universal Assessment Form	2023-06-30
Develop billing infrastructure for aging/LTC ECM services	109561.31	Evidence of compliant claims	2023-06-30
Develop billing infrastructure for child ECM population of focus and asthma remediation CS services	156976.81	Evidence of compliant claims	2023-12-31
Host weekly multi-disciplinary high-risk individual case conferences across all ECM populations of focus to support optimal case assignment and coordination; At least 48 case conference minutes in 2023	156976.81	List of completed case conference and dates	2023-12-31
Host weekly multi-disciplinary high-risk individual case conferences across all ECM populations of focus to support optimal case assignment and coordination; At least 48 case conference minutes in 2024	351975	List of completed case conference and dates	2024-12-31
Implement strategies to address gaps in ECM	351968	Data report completed, planned strategy document developed, timeline for strategy implementation launched	2024-12-31

Interim Success Milestones Table B: Complete capacity building of ECM for individuals at risk of institutionalization	109561.31	Test ECM system capacity for integrity of staffing preparedness, enrollment systems, workflow, and IT capabilities	2023-06-30
Interim Success Milestones Table B: Complete capacity building for individuals wishing to transition from nursing home to community ECM	109561.31	Test ECM system capacity for integrity of staffing preparedness, enrollment systems, workflow, and IT capabilities	2023-06-30
VCAAA Q1 staff from staffing ramp-up plan hired	110509.20	List of positions/staff hired	2023-06-30
Complete VCAAA Q1 staff onboarding and necessary training	110509.20	Report of Number of individuals who complete onboarding and training	2023-06-30
VCAAA staff begin to support delivery of aging/LTC ECM populations of focus beginning 1/1/2023	110509.20	Number of individuals actively involved in delivery of ECM in 6/30/2023 Report	2023-01-01
Develop an outreach plan for aging/LTC ECM populations of focus to ensure access for underserved populations	110509.20	Outreach plan	2023-06-30
Develop an outreach plan for aging/LTC ECM to address disparities discovered in assessment and reach	136479.95	Outreach plan to address disparities	2024-06-30

populations traditionally underserved			
Train other area hospitals in medically-tailored meals alerts/referral orders; Number of hospital personnel trained to refer patients	110509.20	Training report including Train other area hospitals in medically-tailored meals alerts/referral orders Number of hospital personnel trained to refer patients	2023-12-31
Assess aging/LTC and children ECM to monitor program launch in initial year of operations; Disparities in access identified and quality improvements implemented to address gaps	136481.95	Disparities in access identified and quality improvements implemented to address gaps	2024-06-30
Provide care management for at least 150 members who are individuals at risk of institutionalization ECM in the first year of operations	136481.95	Report of Number of members assigned population of focus in Cerner EHR	2024-06-30
Provide care management for at least 10 members who are individuals wishing to transition from nursing home to community ECM in the first year of operations	136481.95	Report of Number of members assigned population of focus in Cerner EHR	2024-06-30
Evaluate outcomes and access for aging/LTC ECM	136481.95	Report of Implementation of quality improvements to address any	2024-06-30

		deficiencies identified	
Develop aging/LTC ECM algorithm for Cerner EHR	440795.25	Report of algorithm developed	2023-06-30
Develop asthma remediation algorithm in Cerner	440795.25	Report of algorithm developed	2023-06-30
Finalize Cerner alert and referral order for medically-tailored meals; System triggers meal assignments to VCAAA	220397.63	Report with evidence system triggers meal assignments to VCAAA	2023-12-31
Develop Cerner and IT systems infrastructure to support clinical, referral, data, and reporting	220397.63	Report demonstrating Completion of CalAIM technology plan project list; Beta testing conducted	2023-12-31
Develop data exchange into the data warehouse for data variables/sources to identify overlapping/exclusionary programs	220397.63	Data report developed to monitor data variables and sources through data exchange	2023-12-31
Develop Cerner population identification algorithm for Children ECM	220397.63	Report on Number of members in Cerner who have the ECM assigned	2023-12-31
Purchase Computers	19500	Invoice showing purchase of computers	2024-12-31
Post job opening for the new children ECM VCPH staff through the HR recruitment process	93622.42	Screenshot of posting submitted with 06/30/2023 report	2023-06-30

Hire VCPH staff	93622.42	Report of Number of offers made submitted with 06/30/2023 report	2023-06-30
Develop an outreach plan for asthma remediation CS to ensure access for underserved populations	93622.41	Number of contacts and referrals made by 6/30/2023 submitted in 6/30/2023 report	2023-06-30
Complete VCPH staff onboarding and necessary training	93622.42	Number of individuals who complete onboarding and training submitted in 12/31/2023 report	2023-08-01
Complete capacity building for child ECM population of focus	93622.42	Test ECM system capacity for integrity of staffing preparedness, enrollment systems, workflow, and IT capabilities submitted with 06/30/2024 report	2024-06-30
Complete capacity building for asthma remediation services CS	93622.42	Test CS system capacity for integrity of staffing preparedness, enrollment systems, workflow, and IT capabilities submitted with 06/30/2024 report	2024-06-30

VCPH staff support delivery of children ECM population of focus	93622.42	Number of individuals actively involved in delivery of ECM submitted in 12/31/2023 report	2023-12-31
Assess children ECM to monitor program launch in initial year of operations	93622.42	Disparities in access identified and quality improvements implemented to address gaps submitted with 6/30/2024 report	2024-06-30
Develop an outreach plan for children ECM to address disparities discovered in assessment and reach populations traditionally underserved	93622.42	Number of traditionally underserved populations provided ECM who were identified through outreach	2024-06-30
Provide care management for at least 50 members who are children needing ECM in the first year of operations	93622.42	Number of members assigned population of focus in Cerner EHR	2024-12-31
Provide services for at least 50 members who are provided asthma CS in the first year of operations	93622.42	Number of members assigned service in Cerner EHR	2024-12-31
Evaluate outcomes and access for child ECM population of focus and Asthma Remediation CS services	93622.42	Report of Implementation of quality improvements to address any deficiencies	2024-12-31

		identified submitted with 12/31/2024 report	
<p>Provide a high-level description of how the requested CITED funding will be used to support the delivery of ECM and/or Community Supports, including how funding request aligns with the goals of CalAIM.</p> <p>Note: administrative or “indirect” costs are not permitted to exceed 5% of total requested funds.</p>	<p>Updated ECM/CS and CalAIM Milestones with \$ amounts per milestone as requested.</p>		
<p>Has your organization received WPC funds?</p>	<p>Yes</p>		
<p>If yes, please explain in detail what the WPC funds were used for.</p>	<p>All WPC fund expenditures predate this request.</p>		
<p>Has your organization received Incentive</p>	<p>Yes</p>		

Payment
Program (IPP)
funds?

If yes, please
explain in
detail what
the IPP funds
were used
for.

VCHCA has received Round 1 Incentive Payment Program (IPP) funding of \$3,792,857. GCHP and VCHCA collaboratively developed a Gap Filling Plan that was submitted to DHCS in December 2021, which described how the parties would work together to meet the DHCS-established infrastructure development goals, objectives, and measures in each of the three priority areas in order to advance the quality of life and health outcomes for persons who are eligible for Medi-Cal. DHCS launched the CalAIM IPP on January 1, 2022 with the intent of providing advance payments to MCPs (Gold Coast Health Plan) to allow them to fund infrastructure development and capacity building goals and objectives. Subsequently, GCHP and VCHCA are developing the Scope of Work for Round 2 IPP funding, in a proposed amount of \$2,872,400, for IPP Quality Improvement (QI) activities to ramp progression toward meeting the needs of CalAIM patients.

The Round 1 IPP Scope of Work includes:

DELIVERY INFRASTRUCTURE

- 1) Exchange of care plan information across the care team
- 2) EHR technology
- 3) Community Health Improvement Collaborative participation including participation in HIE/CIE platform evaluation
- 4) Joint development of a technology road map with MCP

ECM PROVIDER CAPACITY BUILDING

- 1) Increase ECM line staff, uptake, authorizations, and providers
- 2) Develop reporting capacity for race and ethnicity data for members who are eligible for ECM benefits and ECM providers
- 3) Actively engage justice involved members
- 4) Outreach plan to imbed CHWs in community locations
- 5) Workforce retention and capacity building plan
- 6) Plan to engage persons experiencing homelessness with a focus on racial and ethnic groups disproportionately experiencing homelessness

COMMUNITY SUPPORTS PROVIDER CAPACITY BUILDING

- 1) Expand CS offerings to include short-term post-hospitalization housing by 7/1/2022
- 2) Establish baseline, collect data, and report on CS enrollees by sub-population
- 3) Report on CS provider capacity and barriers to expanding access
- 4) Annual community supports demographic summary and proposal for expansion of medically-tailor meals to other chronic conditions
- 5) CS workforce development plan

The Round 2 IPP Scope of Work, currently being finalized, includes:

ECM PROVIDER CAPACITY BUILDING

- 1) Quality measure achievement to DHCS standards of increases in depression screening and blood pressure control
- 2) Equity-focused outcome analysis and planning for improvements in service delivery to address disparities for populations launched in 2022

Please Sign	Deanna Handel
Date of Signature	01-30-2023